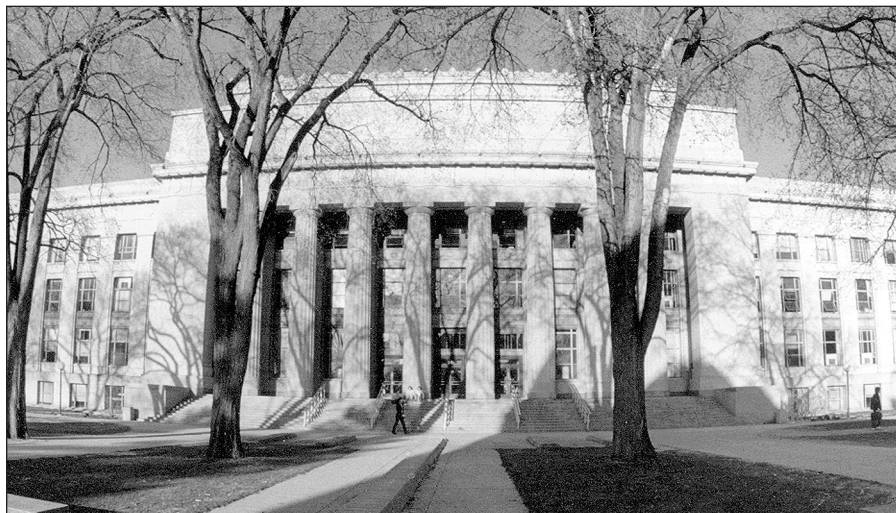


UNIVERSITY OF MICHIGAN

Ann Arbor 48109

www.umich.edu



BOARD OF REGENTS

	<i>Term expires</i>
JULIA DONOVAN DARLOW, Ann Arbor	Dec. 31, 2014
LAURENCE B. DEITCH, Detroit	Dec. 31, 2016
DENISE ILTCH, Bingham Farms	Dec. 31, 2016
OLIVIA P. MAYNARD, Flint	Dec. 31, 2012
ANDREA FISCHER NEWMAN, Detroit	Dec. 31, 2010
ANDREW C. RICHNER, Detroit	Dec. 31, 2010
S. MARTIN TAYLOR, Grosse Pointe Farms	Dec. 31, 2012
KATHERINE E. WHITE, Ann Arbor	Dec. 31, 2014

MARY SUE COLEMAN, President and Ex Officio

University of Michigan

Section 5 of Article VIII of the Constitution of 1963 provides for the Regents of the University of Michigan. The board consists of 8 members elected for 8-year terms. The president of the university, who is elected by the board, is an ex officio member. The regents are a body corporate and have general supervision of the institution and the control and direction of all expenditures from the institution's funds.

The university was founded in 1817 with a grant of 1,920 acres of land ceded by area Indians for "a college at Detroit." The territorial legislature planned "a university of Michigania" as a territorywide public educational system. It was moved to Ann Arbor in 1837 to take advantage of an offer of 40 acres of land at the edge of town. The acreage ceded by the Indians was sold, and the proceeds remain part of the university's permanent endowment. The university earned the title "mother of state universities" when it became the first model of a complete state university in America. The original 40-acre campus has expanded to over 3,070 acres (Ann Arbor campus) with 535 major buildings and 1,468 family housing units. The University of Michigan — Flint opened in 1956 with a gift from the Mott Foundation. The University of Michigan — Dearborn followed in 1958 on the land of the Henry Ford Estate, a gift of the Ford Motor Company.

Schools and Colleges, Students and Faculty

Almost every one of the university's academic schools and colleges ranks among the top in its field. The schools and colleges on the Ann Arbor campus are: College of Literature, Science and the Arts; Medical School; Law School; School of Dentistry; College of Pharmacy; College of Engineering; Horace H. Rackham School of Graduate Studies; A. Alfred Taubman College of Architecture and Urban Planning; School of Education; Stephen M. Ross School of Business; School of Natural Resources and Environment; School of Music, Theater and Dance; School of Public Health; School of Nursing; School of Social Work; School of Information; School of Art and Design; School of Kinesiology; and the Gerald R. Ford School of Public Policy. The Dearborn campus has 4 schools and colleges: the College of Arts, Sciences and Letters; School of Management; School of Engineering; and Division of Education. The Flint campus has 4 schools and colleges: the College of Arts and Sciences; the School of Management; the School of Health Professions and Studies, and the School of Education and Human Services.

University of Michigan students, who hail from all 50 states and more than 110 countries, participate in over 1,000 student organizations; volunteer their time and talents in Ann Arbor, Detroit, and beyond; and broaden their horizons through the hundreds of concerts, lectures, and symposia Michigan hosts each year. Michigan's 465,000 living alumni continue to make substantial contributions to the world's intellectual, scientific, and cultural growth. Michigan's teaching faculty counts among its ranks distinguished world authorities, Pulitzer Prize winners, Nobel laureates, MacArthur grantees, and internationally acclaimed artists, composers, and performers who thrive in the university's open and collaborative atmosphere. Faculty at all levels have numerous opportunities to develop as researchers and teachers.

Libraries and Museums

The Library system has 24 libraries with more than 9.5 million volumes and over 70,000 serial titles. The university's libraries are national leaders in the development of digital library resources. There are 9 museums, including the Exhibit Museum of Natural History, Kelsey Museum of Ancient and Medieval Archaeology, Museum of Art, Museum of Anthropology, Museum of Dentistry, Museum of Paleontology, Museum of Zoology, University Herbarium, Stearns Collection of musical instruments, and the Eva Jessye Afro-American Music Collection.

Research

The university recently completed its purchase of the former Pfizer pharmaceutical research complex adjacent to the university's current North Campus. Known collectively as the North Campus Research Complex (NCRC), the nearly 2 million square feet of sophisticated laboratory facilities and administrative space acquired could expand the university's research capacity by 10 percent. The NCRC joins the university's prestigious family of institutes, centers, and advanced research facilities. Some of these are: Arts of Citizenship Program; Automotive Research Center; Biophysics Research Division; Comprehensive Cancer Center; Center for Biologic Nanotechnology; Center for the Ethnography of Everyday Life; Center for Ultrafast Optical Science; Center for Wireless Integrated Microsystems; Erb Environmental Management Institute; Howard Hughes Medical Institute; Center for Enhancement

and Restoration of Cognitive Function; Zell-Lurie Institute for Entrepreneurial Studies; Center for Sustainable Systems; Center for the Study of Complex Systems; Center for Human Growth and Development; Population Studies Center; Institute for Research on Women and Gender; Institute for the Humanities; Institute of Gerontology; Institute for Labor and Industrial Relations; Institute for Social Research; International Institute; Kresge Hearing Research Institute; Life Sciences Institute; Molecular and Behavioral Neuroscience Institute; Substance Abuse Research Center; Tauber Manufacturing Institute; Transportation Research Institute; Unit for Laboratory Animal Medicine; and William Davidson Institute.

Research expenditures in 2008-2009 were \$1,016,570,000, one of the largest by any U.S. university. Federal agencies provided the largest portion of funds at 64.4%, with the remaining coming from U-M funds (24.6%), industry (4.3%), foundations (2.4%), and others.

Medical Center

The University of Michigan Health System comprises the U-M Medical School and its Faculty Group Practice, three U-M hospitals, approximately 30 community health centers, 120 outpatient clinics, and the Michigan Health Corp. The Health System consistently ranks among the best health care institutions in the nation. U-M hospitals and health centers consistently rank high on the Honor Roll of America's Best Hospitals compiled by *U.S. News & World Report* and were ranked 14th best in 2009, and include the only hospital in the state of Michigan to make the honor roll for 15 consecutive years. In 2009, U-M's C.S. Mott Children's Hospital was also the only hospital in the state to be nationally ranked in 8 of the 10 pediatric specialty areas featured in the report. Over 370 doctors from the U-M Health System were among the top 5 percent of practicing physicians in the 2007-2008 "Best Doctors in America" list. The U-M Medical School is ranked 11th in the nation by *U.S. News & World Report*. The U-M Health System was also selected for the Thomson Reuters Top 100 Hospitals list and was the sole finalist in the American Hospital Association's 2008 AHA-McKesson Quest for Quality prize.

Economic Impact of the University

The university, with campuses in Ann Arbor, Flint, and Dearborn, makes significant economic contributions to the state of Michigan. Direct contributions include revenue dollars that flow into the university, as well as goods and services purchased by the university, its employees, students, and visitors. U-M is Metro Detroit's second-largest employer; together the 3 campuses employ approximately 48,000 people with a total payroll and benefits of over \$3.4 billion. Student retail spending is estimated at more than \$300 million per year. Each home football game in Ann Arbor generates an estimated \$10 million for the local economy, and cultural activities attract more than 350,000 attendees each year.

Gifts

In addition to receiving funds from the state of Michigan, the University of Michigan also relies on private gifts that support student financial aid, research and teaching by faculty, facilities and programs. Many buildings and facilities on campus owe their existence to the generosity of donors. In the fiscal year that ended on June 30, 2009, more than 115,000 alumni and friends, corporations, foundations and associations demonstrated their commitment to the future of the university by making gifts.

Credit Enrollment (fall head count)	2007	2008	2009
Ann Arbor Campus only	41,042	41,028	41,674
Ann Arbor, Flint, and Dearborn	56,531	56,857	57,163